## STATE OF ILLINOIS

## **ILLINOIS COMMERCE COMMISSION**

In re application of Illinois Electric Transmission : Company, LLC for a Certificate of Public :

Convenience and Necessity, pursuant to Section : No.

8-406 of the Public Utilities Act, to operate as a :

Public Utility, and for related approvals. :

## Direct Testimony of

## MARTIN R. WALICKI

Senior Vice President, Illinois Electric Transmission Company

Senior Vice President, Finance and Treasurer Trans-Elect, Inc.

- 1 Q. Please state your name and business address.
- 2 A. Martin R. Walicki, Trans-Elect, Inc., 1850 Centennial Park Drive, Suite 480, Reston,
- 3 Virginia 20191.
- 4 Q. By whom are you employed and in what capacity?
- 5 A. I am Senior Vice President, Finance and Treasurer for Trans-Elect, Inc. I also hold the
- 6 position of Senior Vice President for Illinois Electric Transmission Company, LLC
- 7 ("IETC").
- 8 Q. What are your duties for Trans-Elect and IETC?
- 9 A. I am responsible for all financial matters for Trans-Elect and IETC, including arranging
- all debt and equity financings for the company, its acquisitions, treasury matters,
- accounting and financial controls, taxes, risk management, strategic planning, and
- investor relations.
- Q. What is your experience in the utility industry?
- 14 A. I have twenty-five years of experience in the utility industry. Prior to joining Trans-Elect
- in 2002, I served as Vice President and Treasurer for CMS Energy, and in that position I
- was responsible for all corporate, lease, and project finance activities. My duties also
- included global treasury and risk management, and mergers and acquisitions.
- Q. During your tenure at CMS Energy, how many financing projects did you manage?
- 19 A. I directly or indirectly managed over fifty corporate and project financings totaling more
- 20 than \$21 billion. Fifteen of the financings were project-related or acquisitions that in
- 21 aggregate exceeded \$10 billion.

- Q. What is your educational background?
- 23 A. I have a BBA in Accounting from Western Michigan University and an MBA in Finance
- from Michigan State University.
- 25 Q. What is the purpose of your direct testimony?
- 26 A. I will discuss the corporate structure and financial arrangements of IETC. My testimony
- will demonstrate the financial capabilities of IETC to own, operate, and manage the
- transmission system being acquired from Illinois Power and to be the provider of
- transmission services to the public using the transmission facilities acquired by Illinois
- Power.
- 31 Q. What is IETC?
- 32 A. IETC is a newly-formed limited liability company formed under the laws of the State of
- Delaware. IETC will purchase, own, operate, and maintain the transmission assets
- formerly owned by Illinois Power Company ("Illinois Power").
- 35 Q. What is your involvement with IETC's purchase of the transmission assets of Illinois
- 36 Power?
- As Trans-Elect's senior officer for mergers and acquisitions, I am in overall charge of the
- financing of the transaction and for setting up the financial affairs of the new company.
- 39 Q. Who are the members of IETC?
- 40 A. The sole member of IETC is Illinois Transco Holdings, Limited Partnership.
- 41 Q. Who owns Illinois Transco Holdings, Limited Partnership?

- A. Illinois Transco Holdings is a limited partnership. Trans-Elect Illinois, LLC is its general partner. The sole limited partner at the present is Trans-Elect, Inc. Upon the closing of the acquisition it is expected that AIG Highstar Capital, L.P. or one of its subsidiaries will become the limited partner. AIG Highstar Capital, L.P. is a sector-specific private equity fund that targets businesses in power, transportation, and environmental services. AIG Highstar Capital, L.P.'s capital commitments are rated A- by Standard & Poor's, giving it the ability to provide investment-grade contingent equity.
- 49 Q. Who are the members of Trans-Elect Illinois, LLC?
- 50 A. The sole member of Trans-Elect Illinois, LLC is Trans-Elect, Inc.
- Do you have a chart showing the various entities and their relationships?
- 52 A. Yes. Attachment MRW-1 gives an overview of the entities involved in the financing of the IETC transaction.
- Q. Does any person or entity own 10% or more of the voting shares of Trans-Elect, Inc., and if so, who?
- A. No. There are three entities that effectively own more than 10% of the equity of Trans-56 57 Elect, but they are not true voting shares. GPSF-F, Inc. owns 25% of the Series C Preferred Stock in Trans-Elect. This equates to approximately 12.5% of the total equity 58 in Trans-Elect. GPSF-F, Inc. has given up its voting rights in exchange for nine consent 59 rights similar to those that a lender would have. GPSF-F, Inc. is a wholly-owned 60 subsidiary of GE Capital Services Structured Finance Group, Inc., which is a wholly-61 owned subsidiary of GE Capital Corp., which is itself a wholly-owned subsidiary of 62 General Electric Company. 63

Zesiger Capital Group, LLC, a New York limited liability company which acts as agent and attorney-in-fact on behalf of approximately twenty-eight investors, owns the same amount of Series C Preferred Stock as does GPSF-F, Inc. Like GPSF-F, Inc., Zeiger Capital Group, LLC has exchanged its voting rights for consent rights. None of the investors owns more than 10% of Zesiger Capital Group.

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ABB Power T&D Company, Inc., a Delaware corporation, has warrants convertible into more than 10% of the Series B Preferred Stock of Trans-Elect, Inc. Like GPSF-F, Inc., ABB Power T&D Company, Inc. has exchanged its voting rights for consent rights. ABB Power T&D Company, Inc. is a wholly-owned subsidiary of ABB, Ltd.

- Q. Other than the entities you have named, describe the other investors in Trans-Elect, Inc.
- The remaining investors, none of whom have a 10% or greater interest in the company, include Trans-Elect's officers, former utility industry executives, other individuals, venture capital funds, and industrial manufacturing companies. None are affiliated with the entities described in my previous answer, and there are no voting agreements among those entities and the other investors.
- Q. Please list the elective officers and directors of IETC, Illinois Transco Holdings, Trans-Elect Illinois, and Trans-Elect, Inc.
- A. IETC, as an LLC, is managed by Illinois Transco Holdings, its sole member. The sole general partner of Illinois Transco Holdings is Trans-Elect Illinois. Trans-Elect Illinois, as an LLC, is managed by Trans-Elect, Inc. The Board of Trans-Elect is: Frederick W.

Buckman (Chair), H.B.W. Schroeder, David Smith, John Sullivan, Robert Winters and Lisa Hess. The officers of Trans-Elect are:

87	Frederick W. Buckman	Chairman and CEO
88	H.B.W. Schroeder	President and COO
89	Robert L. Mitchell	President and COO, Trans-Elect New Transmission
90		Development Company
91	Alan J. Statman	Executive V.P., General Counsel and Secretary
92	Paul D. McCoy	Senior V.P., Transmission Systems Operations
93	Martin R. Walicki	Senior V.P., Finance and Treasurer
94	Sharon B. Heaton	Vice President, Deputy General Counsel

The officers of IETC are currently as follows:

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96	H.B.W. Schroeder	President
97	Alan J. Statman	Executive V.P., General Counsel and Secretary
98	Paul D. McCoy	Senior V.P.
99	Martin R. Walicki	Senior V.P.
100	Sharon B. Heaton	Vice President, Deputy General Counsel and
101		Assistant Secretary

- 102 Q. What is Mr. Buckman's experience in the industry?
- A. Fred Buckman has close to thirty years of experience in the electric industry including 103 serving as President and Chief Executive Officer of PacifiCorp from 1994 to 1998. 104 Mr. Buckman also served for eight years with Consumers Power Company, the utility 105 subsidiary of CMS Energy, including serving as President of Consumers Power from 106 1988-1994. He started his career in the nuclear power business where he worked in plant 107 operations, licensing, safety analysis and regulation for almost 15 years. Mr. Buckman 108 brings to the company a wide breadth and depth of understanding of all aspects of the 109 energy business. He was elected by the Board of Directors of Trans-Elect to serve as 110 Chairman and Chief Executive Officer in March of 1999. 111
  - Q. Describe the other members of the company's management team.

113 A. Bernie Schroeder is the President and Chief Operating Officer of Trans-Elect and of IETC, and brings almost twenty years worth of industry experience to our management 114 Among his many positions over the years, he served at Consumers Power 115 116 Company as Federal Legislative Representative, Federal Legislative Director and, for ten years, as Vice President, Governmental Affairs. In addition to these duties he also ran the 117 Economic Development Department of the company. Later in his tenure he was 118 appointed Corporate Ombudsman as well. Since leaving Consumers in 1995, 119 Mr. Schroeder has successfully represented numerous utility clients before the federal 120 government including advocating utility restructuring, exploring solutions to the nuclear 121 waste disposal problem, as well as contract disputes and issues affecting trade. 122

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Alan Statman is the Executive Vice President, General Counsel and Secretary of Trans-Elect and of IETC. Mr. Statman has twenty years of experience as a noted Federal Energy Regulatory Commission attorney. He distinguished himself as a managing shareholder of Wright and Talisman, P.C., a Washington, D.C. based law firm specializing in utility law and regulation. Mr. Statman has represented electric utilities and gas companies in regulatory matters before the FERC, the Department of Energy, the Nuclear Regulatory Commission and state public utility commissions.

The Senior Vice President, Transmission Systems Operations for Trans-Elect and for IETC is Paul McCoy. Like my own qualifications described above, Mr. McCoy's qualifications are described in his testimony, and I will not repeat them here.

The President and Chief Operating Officer of Trans-Elect's New Transmission

Development Company is Robert Mitchell, who has been involved with Trans-Elect since

its inception. Mr. Mitchell has been directly involved in Trans-Elect's acquisition of transmission assets in Canada and the United States. Before helping to form Trans-Elect, Mr. Mitchell had a distinguished career in government and business including being appointed by President Carter to an Executive branch position, serving as a Cabinet Officer in the administration of Governor Blanchard in Michigan, and involvement with the achievement of consensus among diverse public and private sector groups. As Chief of Staff to Alaska Senator Gravel, he played a key role in securing approval for the Alaska Oil Pipeline and later co-founded the highly successful, bi-partisan Michigan Political Leadership Program.

Sharon Heaton is Deputy General Counsel and Vice President of Trans-Elect, Inc. and of IETC. Until 2001, Ms. Heaton served as Vice President and Deputy General Counsel of Columbia Energy Group, one of the nation's largest integrated natural gas systems with assets in excess of \$6 billion. She has also worked at the law firm of Latham Watkins, where her practice focused on matters related to the Public Utility Holding Company Act, the Public Utility Regulatory Policies Act, the Federal Power Act and energy project finance transactions. Additionally, Ms. Heaton was senior counsel on the U.S. Senate's Committee on Banking, Housing and Urban Affairs from 1992-1994. She also served as Chief Counsel to former Senator Donald W. Riegle, Jr. working on tax and trade issues that came before the Senate Finance Committee. She also drafted and negotiated amendments to PUHCA, including amendments incorporated into the Energy Policy Act of 1992.

In sum, Trans-Elect has compiled a management team with an impressive amount of experience and understanding of the energy industry. We are confident that this group

- of leaders will steer Trans-Elect in a manner which will allow it to continue to be the world's most successful, efficient and environmentally aware transmission company.
- Q. What agreements will IETC have with Illinois Transco Holdings, Trans-Elect Illinois, and/or Trans-Elect, Inc?
- 162 A. There will be an LLC Operating Agreement between IETC and Illinois Transco
  163 Holdings. This document is not finalized at the present time, but it will provide for the
  164 funding from Illinois Transco Holdings as indicated on Attachment MRW-1. IETC will
  165 submit this agreement for the record in this docket when the agreement has been
  166 completed, and will request that the Commission's order consent to and approve this
  167 agreement.
- Q. Other than what you have described, does IETC have any agreements with corporations that share one or more elective officers or directors in common with IETC?
- 170 A. No.
- Q. From where is IETC obtaining the funds to purchase the transmission assets from Illinois
  Power?
- As shown on Attachment MRW-1, IETC will obtain part of the funding from lenders, and part from Illinois Transco Holdings, which is the sole member of IETC. Loans to IETC will be provided by a syndicate of lenders, the joint lead arrangers of which are WestLB AG, New York Branch (West LB), and Société Générale (SG).
- 177 Q. What are the terms of the loans to IETC?
- 178 A. The terms of the credit facilities are summarized in a Statement of Terms and Conditions,
  179 which is Attachment MRW-2 hereto. In summary, there will be three loans, each having

a term of five years. There will be a \$137,100,000 term loan, which will be used to finance a portion of the transmission assets from IP, and which IETC will repay in 20 quarterly payments; a \$15,000,000 capital expansion facility for financing expenditures for assets to be included in IETC's rate base; and a \$5,000,000 revolving credit facility to finance working capital needs and general corporate purposes. The loans will be secured by a first priority lien on all of IETC's tangible and intangible assets.

- Q. From what sources will Illinois Transco Holdings obtain funds that it provides to IETC?
- AIG Highstar Capital, L.P. will purchase a limited partnership share in Illinois Transco 187 A. Holdings for up to \$60 million. The general partner, Trans-Elect, Inc., will invest 188 \$500,000 in Illinois Transco Holdings. Illinois Transco Holdings will also borrow from 189 the syndicate of lenders, led by West LB and SG, in the amount of \$75 million, secured 190 by Illinois Transco's ownership interest in IETC. 191 Illinois Transco Holdings will contribute these sums to IETC pursuant to IETC's LLC Operating Agreement. Again, 192 this is all summarized on Attachment MRW-1. 193
- 194 Q. Describe the limited partnership interest of AIG Highstar Capital, L.P.

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- A. AIG will have a preferred limited partnership equity interest in Illinois Transco Holdings.

  AIG's role in the partnership will be limited, but AIG will have consent rights regarding

  certain extraordinary and other transactions that might materially affect its investment,

  similar to the rights granted to debt holders by means of negative covenants in debt

  instruments.
- Q. Will securities issued by IETC have a credit rating, and if so, what do you anticipate that rating to be?

- 202 A. Yes, securities issued by IETC will be rated. Based on preliminary indications provided by Standard & Poor's and Moody's Investors Services, I anticipate the securities will be rated in the BBB range.
- Q. Will IETC have sufficient funds to operate and maintain the transmission lines, and will it have sufficient funds to construct new transmission facilities?
- A. Yes, cash flow projections prepared in connection with the acquisition included significant allowances for both operation and maintenance expenses and capital investments. In addition, IETC will have access to the two revolving lines of credit, totaling \$20,000,000, to finance capital expenditures and meet liquidity needs.
- 211 Q. How will IETC be capitalized?
- A. IETC will be capitalized with approximately 50% debt and 50% equity, as indicated on
  Attachment MRW-1. The equity will come from Illinois Transco Holdings and the debt
  will come from the security issuance described earlier.
- 215 Q. Where will IETC keep its books and records?
- 216 A. The financial books and records will be maintained in Illinois. The legal corporate
  217 governance records will be maintained in Reston, Virginia with a copy in Illinois.
- Q. Does this complete your testimony?
- 219 A. Yes.